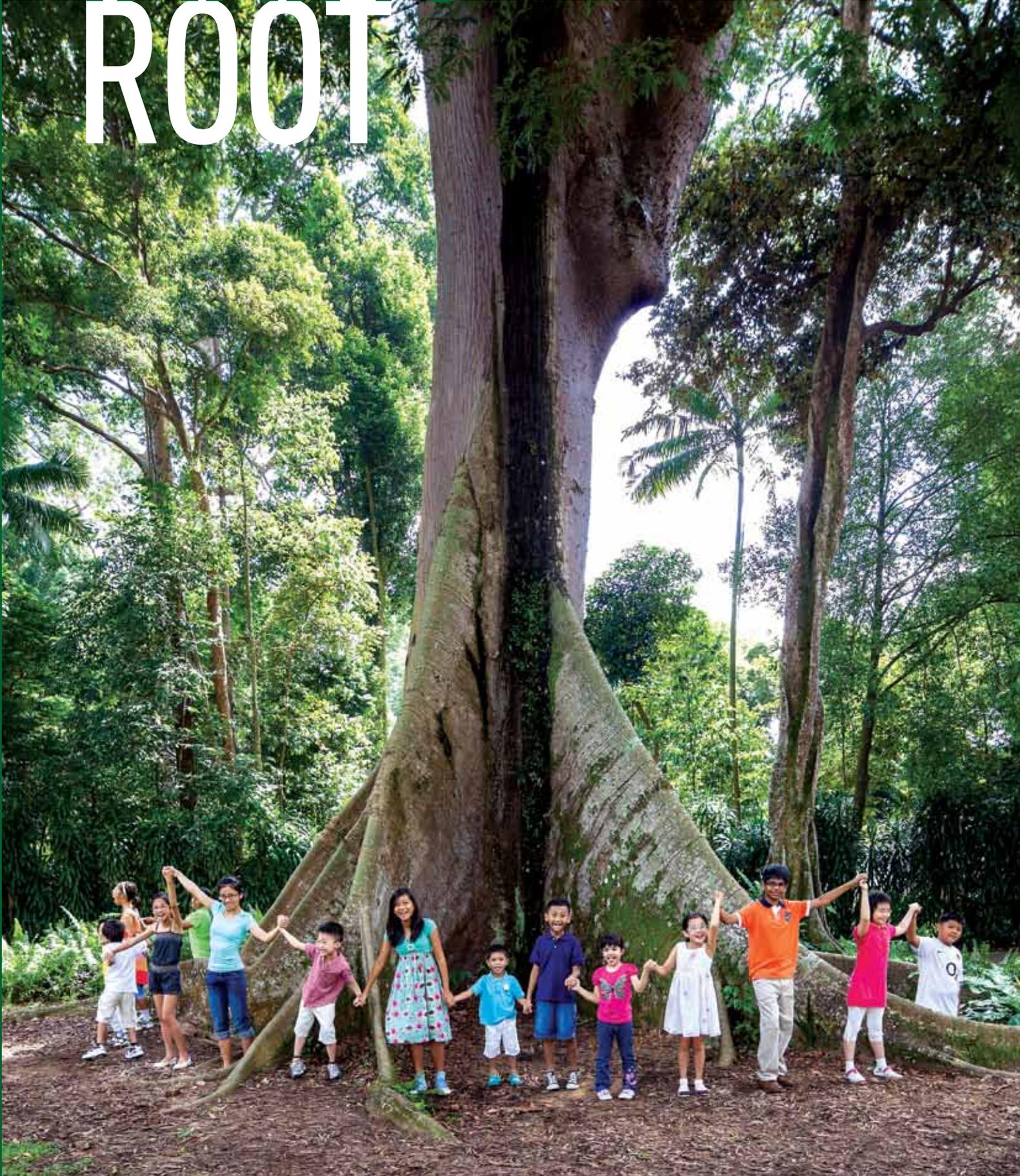
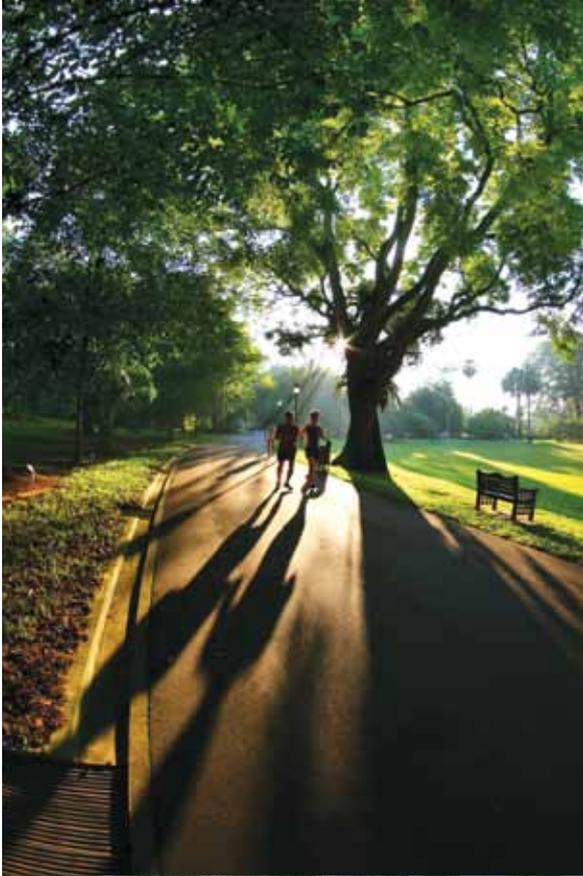


TAKING ROOT

Our City in a Garden
Annual Report 2011/2012







We collaborate; we listen.

Partnership and **public engagement** have always been the hallmark of NParks' approach to creating a greener and more vibrant living environment for all Singaporeans. We work with other public agencies to develop new infrastructure projects, collaborate with local and international organisations in our efforts to promote biodiversity and develop our landscape industry, and reach out to Singaporeans from all walks of life to listen to their feedback and suggestions to improve our parks and green spaces.

The process of partnership and public engagement will become even more important as we embark on the next phase of our journey – to create a **City in a Garden**, where homes are surrounded by nature and biodiversity and where greenery is tightly integrated into our living and working environment. As we move forward, we will continue to reach out to all Singaporeans to share in this vision, and invite all to help shape the living landscape for our future generations.

Contents	03	Chairman's Message
	04	Members of the Board
	06	Management Team
	08	Organisation Structure
	10	Creating Green Spaces
	18	Nurturing Biodiversity
	26	Engaging the Community
	34	Strengthening Capabilities
	42	Facts and Figures
	48	Publications
	50	Garden City Fund
	51	Corporate Governance
	52	Financial Review
	56	Financial Statements

