Facts and Figures

Indicators	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2004 Target
WITS Participation Rate (%)	100	100	100	100	100	100
WITS Project Ratio (%)	170	212	188	190	181	170
WITS Implementation Ratio (%)	100	100	100	100	100	100
SSS Participation Rate	100	100	100	100	100	100
SSS Suggestion Ratio	5.33	5.30	5.23	5.07	5.1	5.00
SSS Implementation Ratio	0.61	0.67	0.63	0.78	0.6	0.53

Awards

Public Service Award for Organisational Excellence 2004

(attained Singapore Quality Class, People Developer Standard and ISO 9001:2000 certification in 2004)

GOLD Singapore HEALTH Award 2004

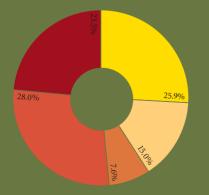
Excellent Service Award 2004 - 1 star award and 1 gold award

Sporting Singapore Inspiration Award

Staff Information

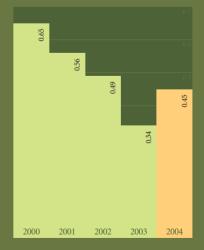
Staff Strength		761
Indicators	FY 2004	FY 2004 Target
Training Places (%)	100	75

Breakdown of Staff Strength by Educational Level



Degree & above	: 197
Diploma	:114
GCE "A" Level	: 58
Secondary & "O" Level	: 213
Primary & below	: 179

Staff Turnover Rate (%)



Regional Parks Managed by NParks

Parks	Area (ha)
Ang Mo Kio Town Garden East	4.88
Ang Mo Kio Town Garden West	20.63
Bedok Reservoir Park	42.62
Bedok Town Park	14.62
Bishan Park	52.24
Botanic Gardens	52.34
Bt. Batok Nature Park	35.74
Bt. Timah Nature Reserve	162.64
Changi Beach Park	31.11
Choa Chu Kang Park	5.00
Clementi Woods Park	11.73
Dhoby Ghaut Open Space	0.32
Duxton Plain Park	1.80
East Coast Park	185.47
Empress Place	1.52
Esplanade Park	2.40
Fort Canning Park	17.96
Hindhede Nature Park	10.39
Hong Lim Park	0.94
Istana Park	1.30
Kallang Riverside Park	4.81
Kent Ridge Park	46.52
Kranji Nature Trail	38.00
Kim Seng Park	0.90
Labrador Park	16.76
Little Guilin	42.16
Lower Seletar Reservoir Park	3.30
Marina City Park	30.00
Marina Padang	4.30

Parks	Area (ha)
Marina Promenade	8.17
Mount Faber Park	56.46
Pasir Ris Park	70.52
Pasir Ris Town Park	14.01
Pearl's Hill City Park	8.50
Punggol Park	16.30
River Valley Rd/Clemenceau Ave Open Space	1.22
Sembawang Park	15.48
Sungei Buloh Wetland Reserve	131.37
SunPlaza Park	9.58
Telok Blangah Hill Park	34.49
Telok Ayer Green	0.13
Tiong Bahru Park	3.00
Toa Payoh Town Park	4.78
Upper Peirce Reservoir	12.00
War Memorial Park	1.64
Waterboat House Garden	0.06
West Coast Park	50.00
Woodlands Town Garden	10.94
Yishun Park	13.86
Zhenghua Park	13.50
Sub-Total	1,318.41
Offshore Islands	
Pulau Ubin Recreation Area	518.91
(Aik Hwa Quarry)	36.93
Coney Island	50.00
Sub-Total	605.84
m + 1	1.024.25
Total	1,924.25



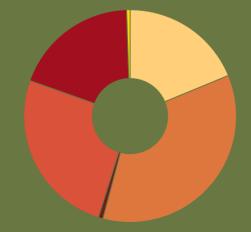
Punggol Park

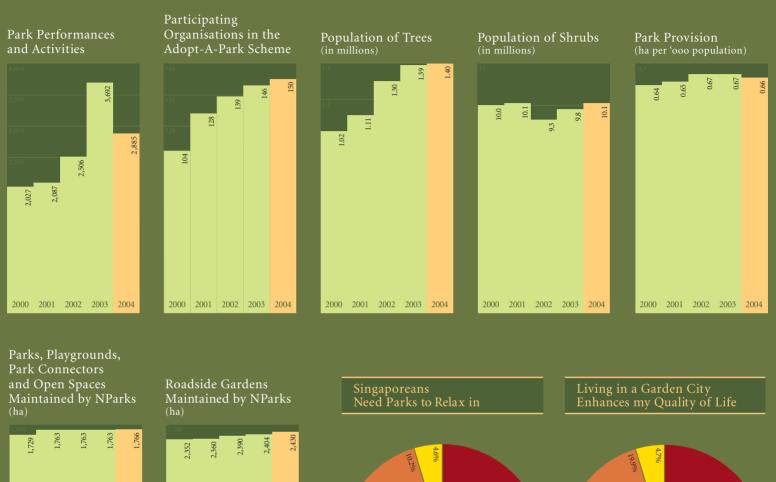
Singapore Botanic Gardens

Total Number of Parks Maintained	:308
Regional Parks	: 52
Neighbourhood Parks	: 235
Park Connectors	: 21



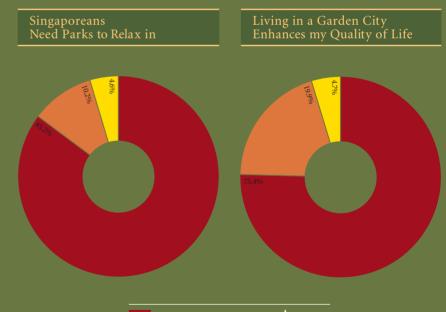
* Does not include Bukit Timah Nature Reserve, Central Catchment Nature Reserve, Sungei Buloh Wetland Reserve and 10 ha from Labrador Park which has been computed under Nature Reserves.











-	Agree
	Neutral
	Disagree

Source: "Park Usage and Satisfaction Survey 2004"

Corporate Governance

NParks is overseen by a Board, comprising 10 members currently. All are non-executive members, except for Dr Tan Wee Kiat, who is NParks' Chief Executive Officer (CEO). The Board derives its strength from the extensive and complementary background, qualifications and experience of its members.

The Board's key responsibilities are to:

- Endorse broad directions, policies and strategies relating to NParks' achievement of its vision, mission and objectives, and performance of its functions.
- Oversee NParks' operating and financial performance taking into account NParks' budget, expenditure, assets, transactions and projects.
- Provide input and guidance on matters relating to NParks' parks and infrastructure development programmes and establishment.
- Approve NParks' tenders (as members of the relevant Tenders Boards).

The Board has established three committees – the Establishment Committee, the Audit & Finance Committee and the Garden City Fund Management Committee – to assist it in carrying out its duties.

The Establishment Committee's role is to review key personnel policies and operational plans. The Audit & Finance Committee ensures that accounting policies and internal controls are in place. The Committee reviews the audited financial statements of the Board, the audit results and their evaluation of the adequacy of internal controls. The Garden City Fund Management Committee plans, develops, and promotes the Garden City Fund, which creates and supports initiatives in sustaining Singapore as a Garden City. The Committee administers and manages the Garden City Fund in accordance to the Trust Deed.

Internal
Control
Framework

NParks' internal control system ensures that assets are safeguarded, proper accounting records are maintained, and that financial information is reliable. The overall internal control framework includes:

- An organisation structure with clearly defined authority and delegation limits and reporting mechanisms to higher levels of management and to the Board.
- An annual budgeting and quarterly financial reporting system for all operating units that enables progress against annual plans and objectives to be monitored, and variances to be acted upon.
- Compliance with the provisions of the National Parks Act, Cap 198A, Singapore Financial Reporting Standards, Government Instruction Manuals and Financial Circular Minutes for policies and procedures related to operations and financial controls and regulations.

Annual and Internal Audits

Audit findings and recommendations for both annual and internal audits are submitted to the Audit & Finance Committee and the Ministry of National Development.